

# TECHNOMICS

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Stanford Energy Ventures Feb 13 2019



# Overview

- What is techno-economic analysis, why/when to use it
- Value proposition in hard tech
- Widget tech vs. Process tech
- Case study: graphene membranes
- Methods to quantify cost and value (how to use it)
- Important metrics in energy and cleantech



# Why do techno- economic analysis?

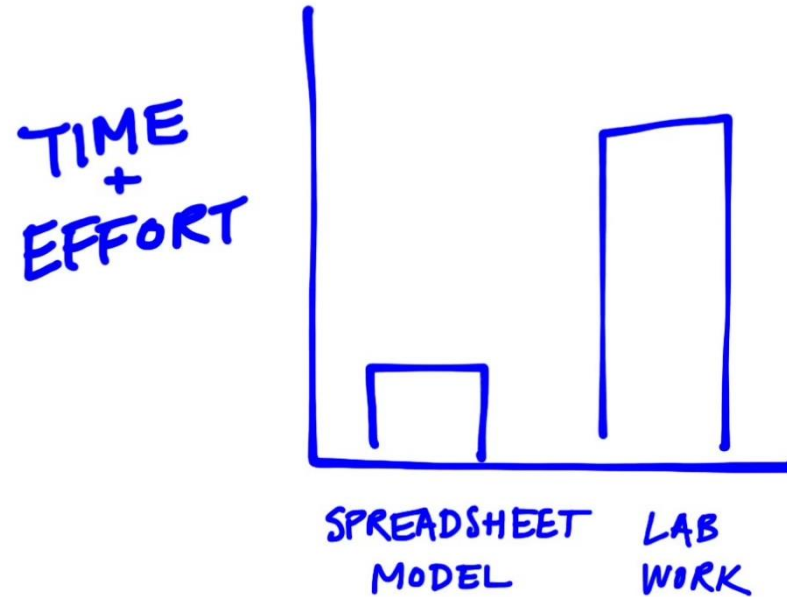


# VALUE > COST



# Why should you care?

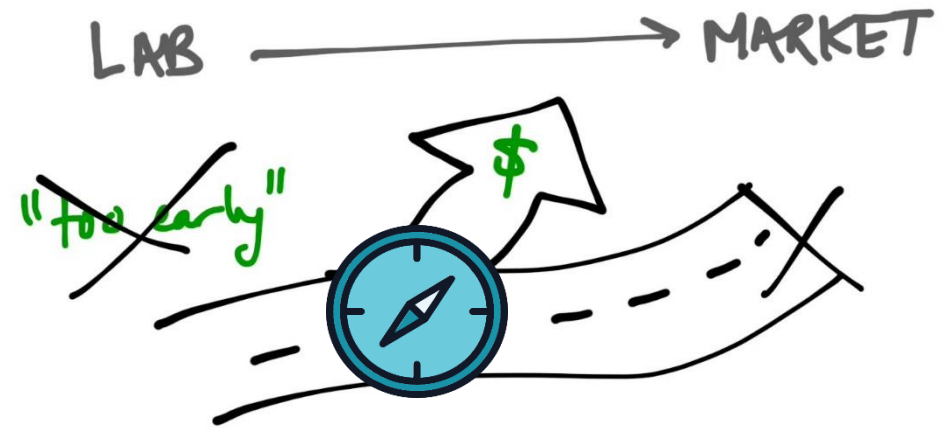
#1 Don't waste your time, your most precious resource.



# Why should you care?

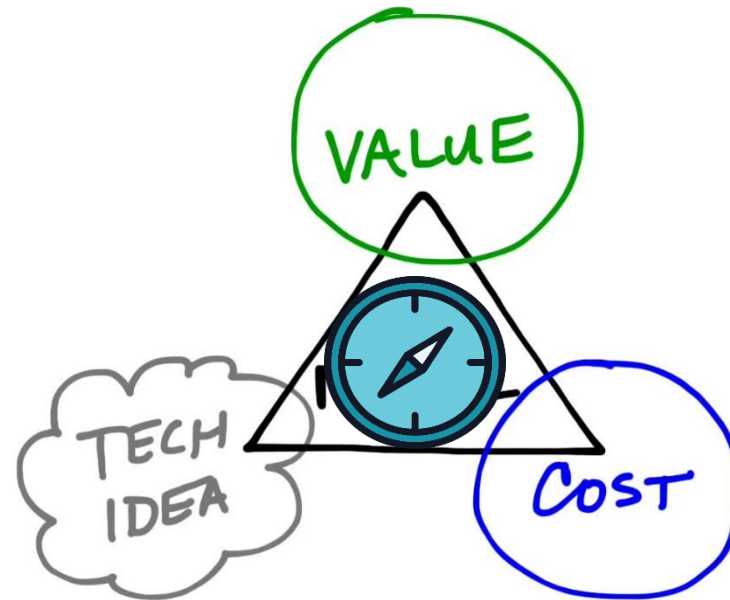
#2 Avoid dead ends and pivot early.

You may not get another chance  
spend other people's \$\$\$



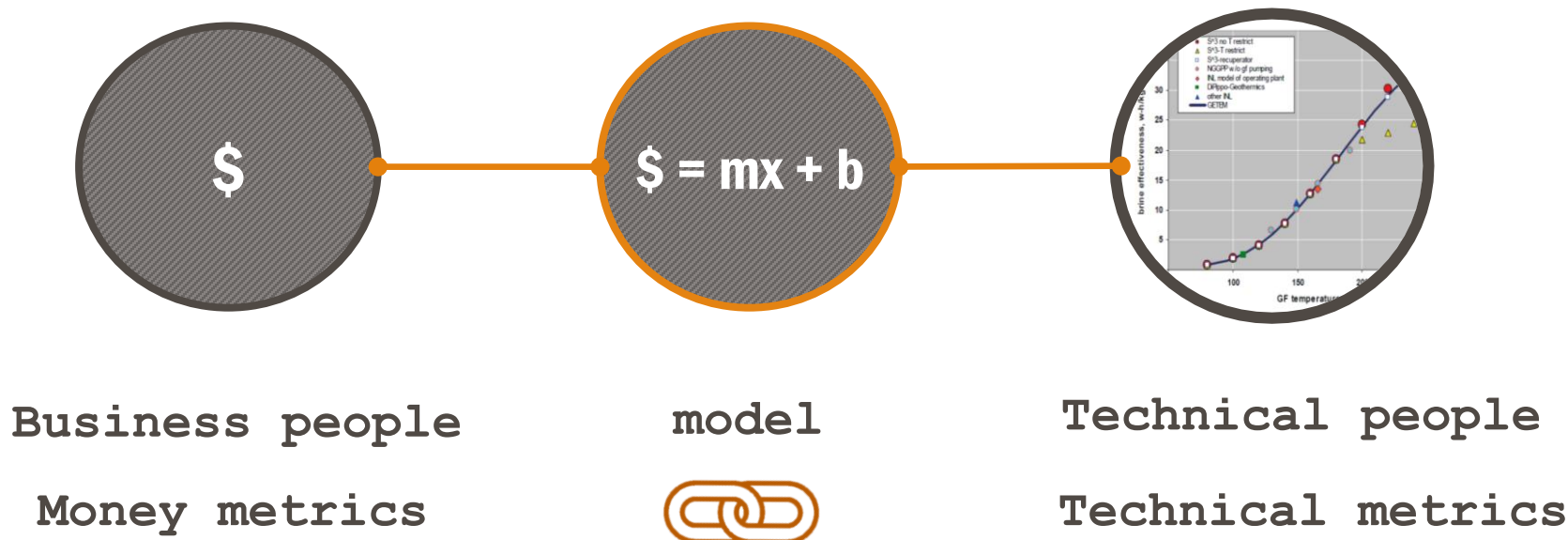
# Why should you care?

#3 Optimize R&D and product development to attack biggest cost/value drivers



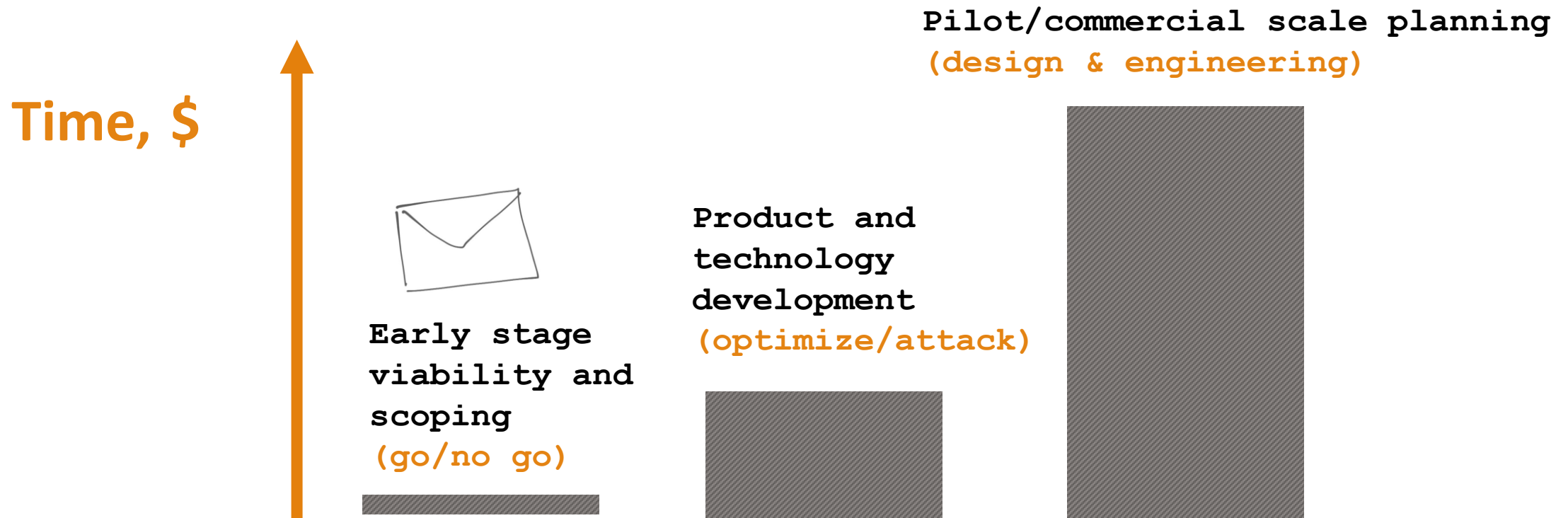
# In an early stage venture, the model is a connection point

Technical milestones





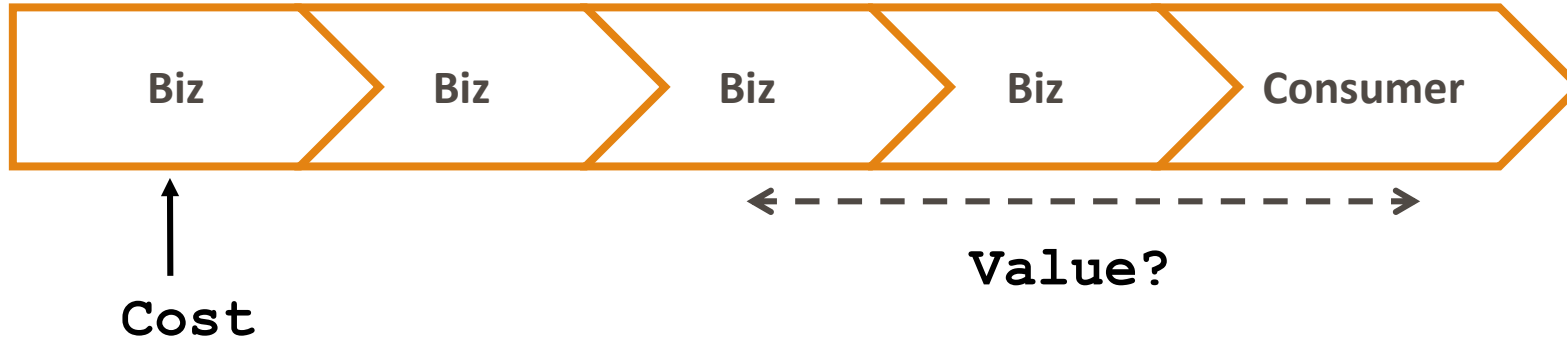
# Modeling is used differently as the venture moves forward



**VALUE > COST**



Where/how you quantify cost and value depends on the value proposition



# All companies need to model cost

→ For many, the value-side model (application) is also critical

## **Cost-Side Model**

Antora – Grid storage  
Visolis - Chemicals  
Fervo – Geothermal  
Seeo – Batteries  
Cuberg – Batteries  
Noon energy – Grid storage

## **Value-Side Model**

Cinderbio – Industrial enzymes  
Hybrid XL – Commercial vehicles  
Via Separations – Chem/Pharma/Food processes  
Astrileux – Semiconductor coatings  
Spark Thermionics – Small-scale power



**VALUE** > COST

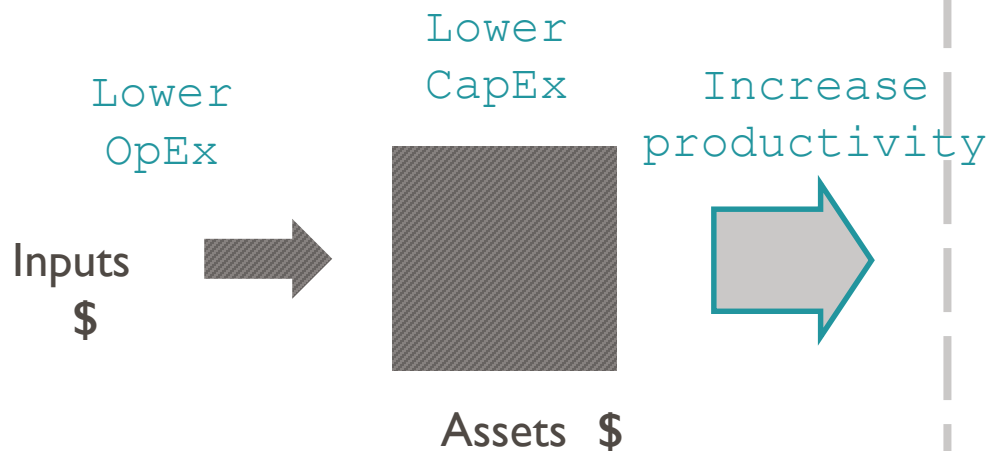


# Value Proposition in Hard Tech



# Value proposition must do (at least) one of these

## MAKE A BETTER PROCESS



## MAKE A BETTER PRODUCT

Increase sales    Increase price  
Product # units    \* Price \$/unit

**Understand:**

Production process

Market forces

**Talk to:**

Engineering & operations people

Sales & marketing people



Where to crunch the numbers? Find the center of gravity of value, and focus there





# Question:

Identify a customer for your product. Now imagine you work for that company.

What is the math you need to show to demonstrate to your company, quantitatively, that it will profit from adopting the new tech?



# Two types of energy tech



Is your tech a widget or process tech?

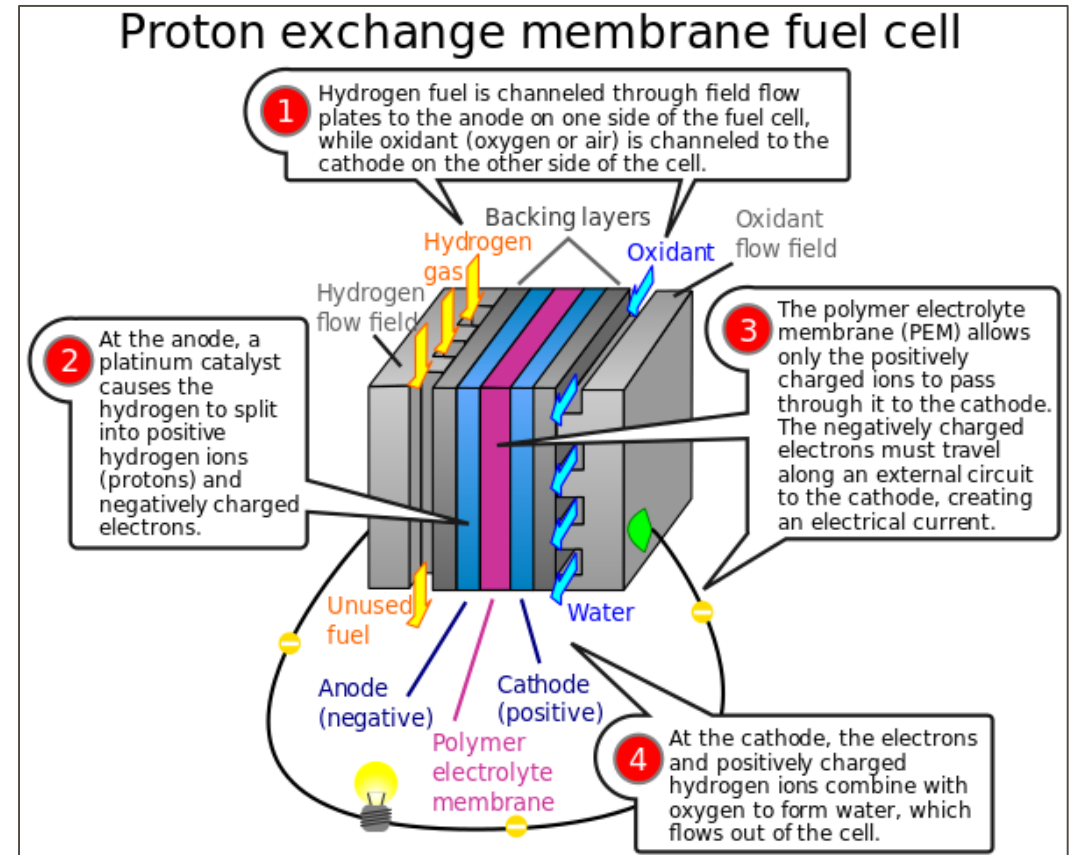


# Widget technologies in energy

- Batteries
- Solar panels
- Electrochemical devices

→ **Bill of materials** dominates commercial viability

→ Techno-economic models focus on **design vs. performance**



Source: [https://en.wikipedia.org/wiki/Fuel\\_cell](https://en.wikipedia.org/wiki/Fuel_cell)

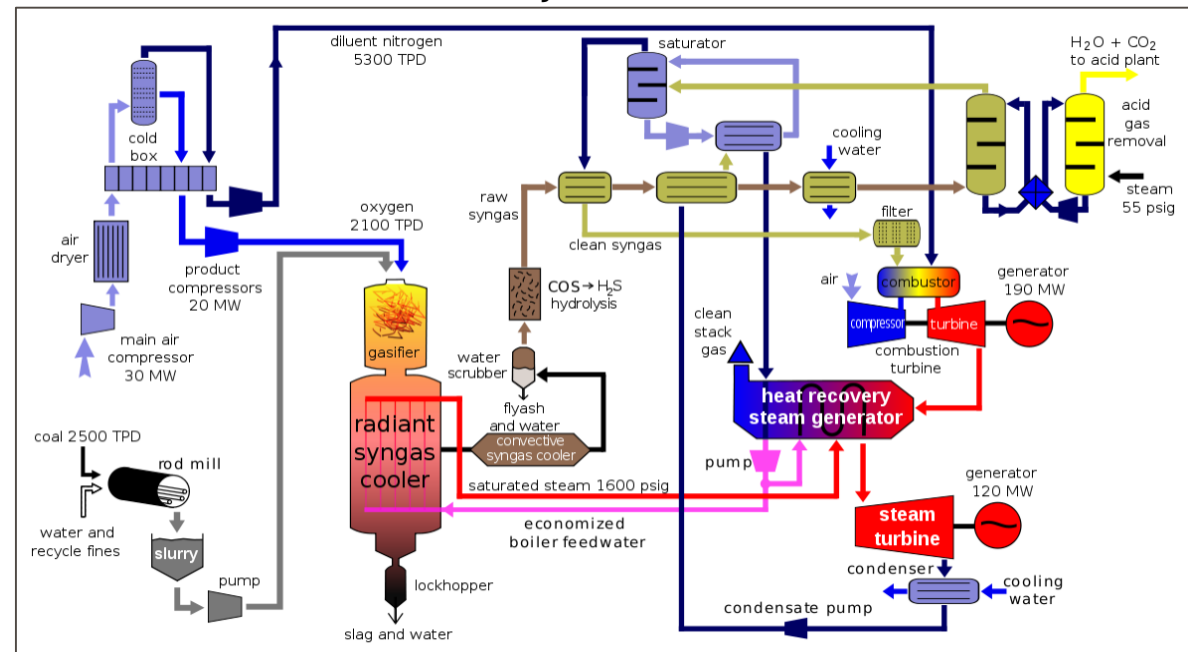


# Process technologies in energy

- **Power production** (from burning stuff)
- **Fuels & chemicals production**

- Heat, gas, & steam
- Large economies of scale
- **CapEx** dominates commercial viability
- Techo-economic models focus on **production cost**

### Combined Cycle Power Plant



Source: [https://en.wikipedia.org/wiki/Integrated\\_gasification\\_combined\\_cycle](https://en.wikipedia.org/wiki/Integrated_gasification_combined_cycle)



# Case study: graphene membranes



# Via Separations, a MIT graphene membrane startup

2500%

increase in graphene and graphene oxide nanofiltration articles since 2010

20%

papers that claim to be scalable

4%

papers that mention any quantitative cost analysis

## Joule

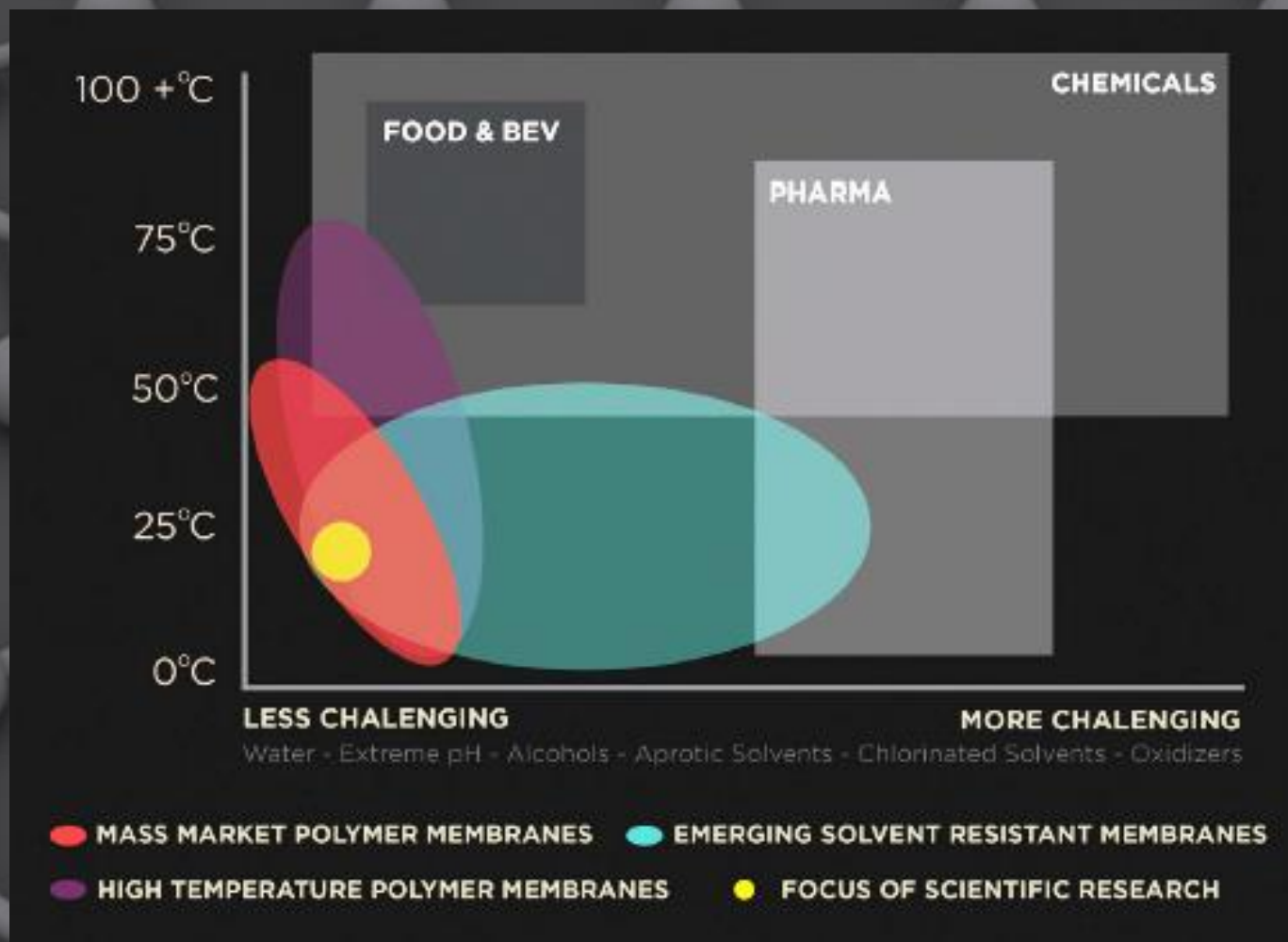
COMMENTARY

Six Degrees of Separation: Connecting Research with Users and Cost Analysis

Shreya H. Dave,<sup>1,2,\*</sup>  
Brent D. Keller,<sup>2</sup>  
Karen Golmer,<sup>2</sup>  
and Jeffrey C. Grossman<sup>1,2,\*</sup>



# Value depends on where the membrane can operate





# Via needs two techno-economic models

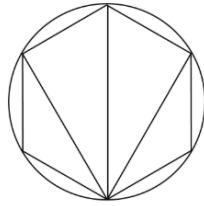
## Cost-Side Model

Cost of production:  
**Membranes**

## Value-Side Model

Process model:  
**Chemical X**





VIA SEPARATIONS

[TECHNOLOGY](#) [ABOUT](#) [PRESS](#) [CONTACT US](#)

# MOLECULAR FILTRATION FOR INDUSTRIAL PROCESSES



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# Building a model



# Resources for getting started



techonomics 101

 FILTER



## Techonomics 101 (What's your idea worth?)

Techonomics by Cyclotron Road

Techonomics Overview • 4:04

1 Universal Law of Business • 4:09

[VIEW FULL PLAYLIST \(9 VIDEOS\)](#)



# Build the future physical world

Are you developing technology for commercial impact?

Here, you'll find:

1. 5-minute videos on how to quantify the value of your technology
2. Free to download [Excel models](#) to learn from and hack
3. [Playthrough videos](#) - Learn how to build your own models



# Download example models

<https://sites.google.com/cyclotronroad.org/teconomics>  
 (or access through Youtube channel)

These spreadsheet models are free to use, download, and modify

	A	B	C	D	E	F	G	H	I	J	K	L	
1	Super performance frisbee												
2	Can we make it for under \$6.00 and maintain performance?												
3													
4	Product specs & parameters						Criteria			Target	Predicted		
5	Frisbee diameter			30	cm	Total material costs			\$6.00	\$6.24			
6	Frisbee height			1.2	cm	Inertia, g-cm <sup>2</sup>			80,000-85,000	80,533			
7	Green layer thickness			4.5	cm								
8	Green layer material			SuperPower									
9													
10													
11	Layer name	Tr	Density	Mat'l cost	Inner rad.	Outer rad.	Volume	Mass	Inertia	Layer cost			
12	-	cm	g/cm <sup>3</sup>	\$/kg	cm	cm	cm <sup>3</sup>	g	g-cm <sup>2</sup>	\$			
13	Blue	8.0	0.35	\$2.05	0.0	8.0	241	84	2,702	\$0.17			

Simple cost-performance model



## Tech + Product 59



01 - Product (PRD & Spec Sheet) 10

02 - Techno- Economic Modeling 28



01 - Content - Cost Modeling 9

02 - Examples - Curated Cost Models 18

03 - Sector Specific Modeling 1

03 - IP - Filing Strategy 5

04 - IP - Licensing 12

05 - IP - Foreign Filing Strategy 1

06 - Product Market Analysis 3



	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1	Techno-economic model - Polymer synthesis															
2	This is a model for a new super-polymer synthesis method.															
3																
4	Process parameters															
5	Production rate				500		t/yr									
6	Utilization				95.0%											
7	Overall conversion (reactor yield)				95.0%		of monomer									
8	Separation yield				98.0%											
9																
10																
11	Reaction parameters															
12	Single pass conversion				4.0%		of monomer									
13	Catalyst dosing				0.0010		kg/kg monomer									
14	Reactor pressure				5.0		bar									
15	Reactor pressure drop				1.0		bar									
16																
17																
18	Costs															
19	Polymer product				\$7,000		/t									
20	Catalyst				\$1,150		/t									
21	Monomer				\$1,050		/t									
22	Hydrogen				\$2,100		/t									
23	Electrical power				\$0.11		/kWh									
24	Cost per operator				\$72,000		/yr									
25																
26																
27																
28																
29																

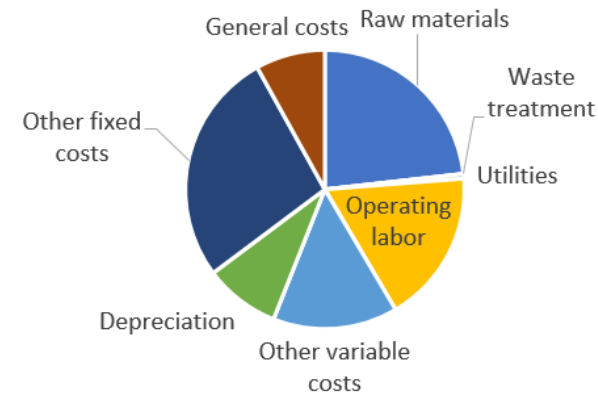
### Financial results

CapEx	\$2.46 MM
OpEx less depreciation	\$3.58 /kg product
Revenue	\$7.00 /kg product

( Equipment size is within cost correlation range. )

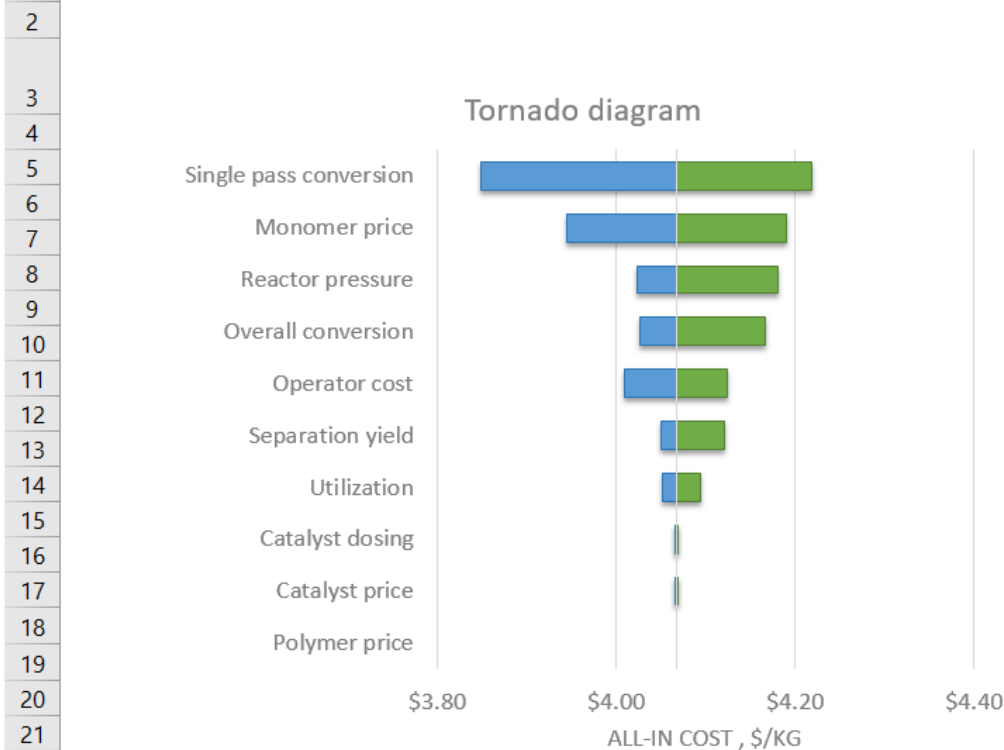
### Profitability metrics

All-in cost	\$4.01 /kg product
Payback period	2.8 years





# 1 Tornado diagram sensitivity analysis



Settings	Worst	Expected	Best	Units	Reference
Utilization	90%	95%	98%	-	95.0%
Overall conversion	90%	95%	97%	of monomer	95.0%
Separation yield	95%	98%	99%	-	98.0%
Single pass conversion	3.0%	4.0%	7.0%	of monomer	4.0%
Catalyst dosing	0.0015	0.0010	0.0008	kg/kg monomer	0.0010
Reactor pressure	4.0	5.0	5.5	bar	5.0
Polymer price	\$13,500	\$14,100	\$14,600	/t	\$7,000
Monomer price	\$1,155	\$1,050	\$945	/t	\$1,050
Catalyst price	\$2,310	\$2,100	\$1,890	/t	\$2,100
Operator cost	\$76,000	\$74,000	\$72,000	/yr	\$72,000

Refresh Tornado

Metric:

All-in cost , \$/kg

User instructions:

1. In 'Settings' table, enter best-case, expected-case, and worst-case values for each parameter.
2. Select output metric from drop down menu below table.
3. Click 'Refresh Tornado' button.
4. Customize chart format if desired.

VALUE > COST



# Plant economics

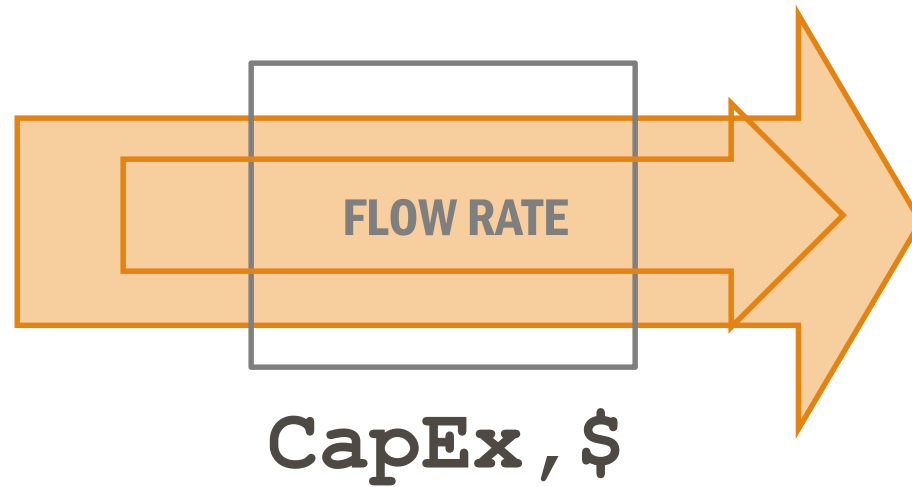


# Key factors affecting economics

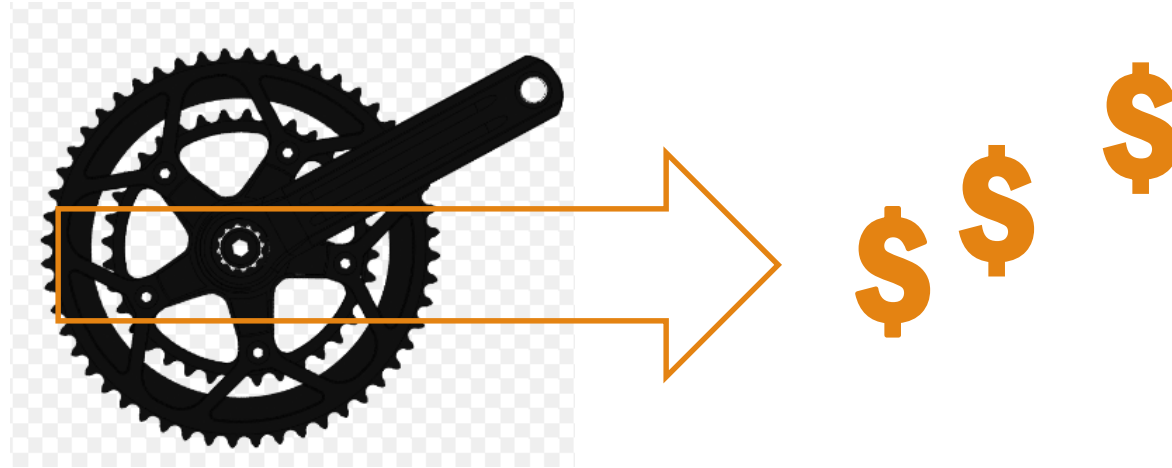
- Rate                      Increasing output with available infrastructure
- Yield                      More efficient conversion of inputs to product
- Utilization                Uptime. Operates 24/7 for best economics



# Rate



# Rate



Cranking out dollar bills!



# Economics of power generation are similar to other production systems

- Capital intensive
- Commodities – lower cost is everything
- CapEx is critical

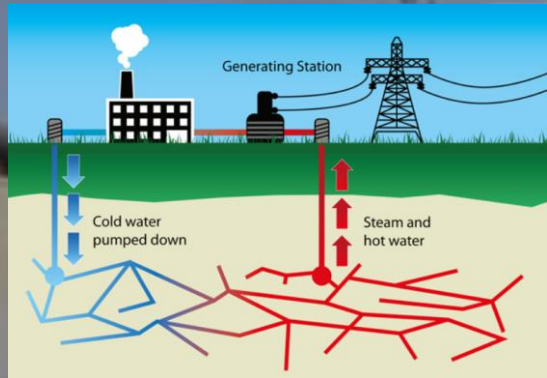


Key number in production plant investment decisions – “apples to apples”

**\$CapEx / output capacity**







Low heat flux, high CapEx constrains geothermal



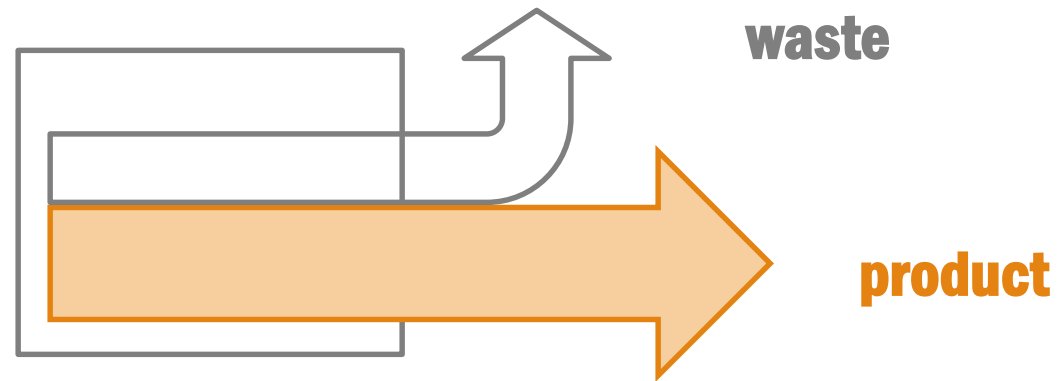
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Higher wind speeds at  
higher elevation



# Yield



$$\text{Yield} = \text{actual/potential product}$$

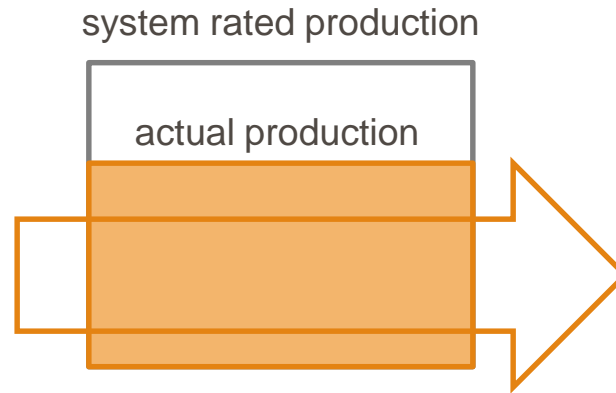




Higher efficiency of solar panels



# Utilization



$$= \text{actual} / \text{rated output}$$

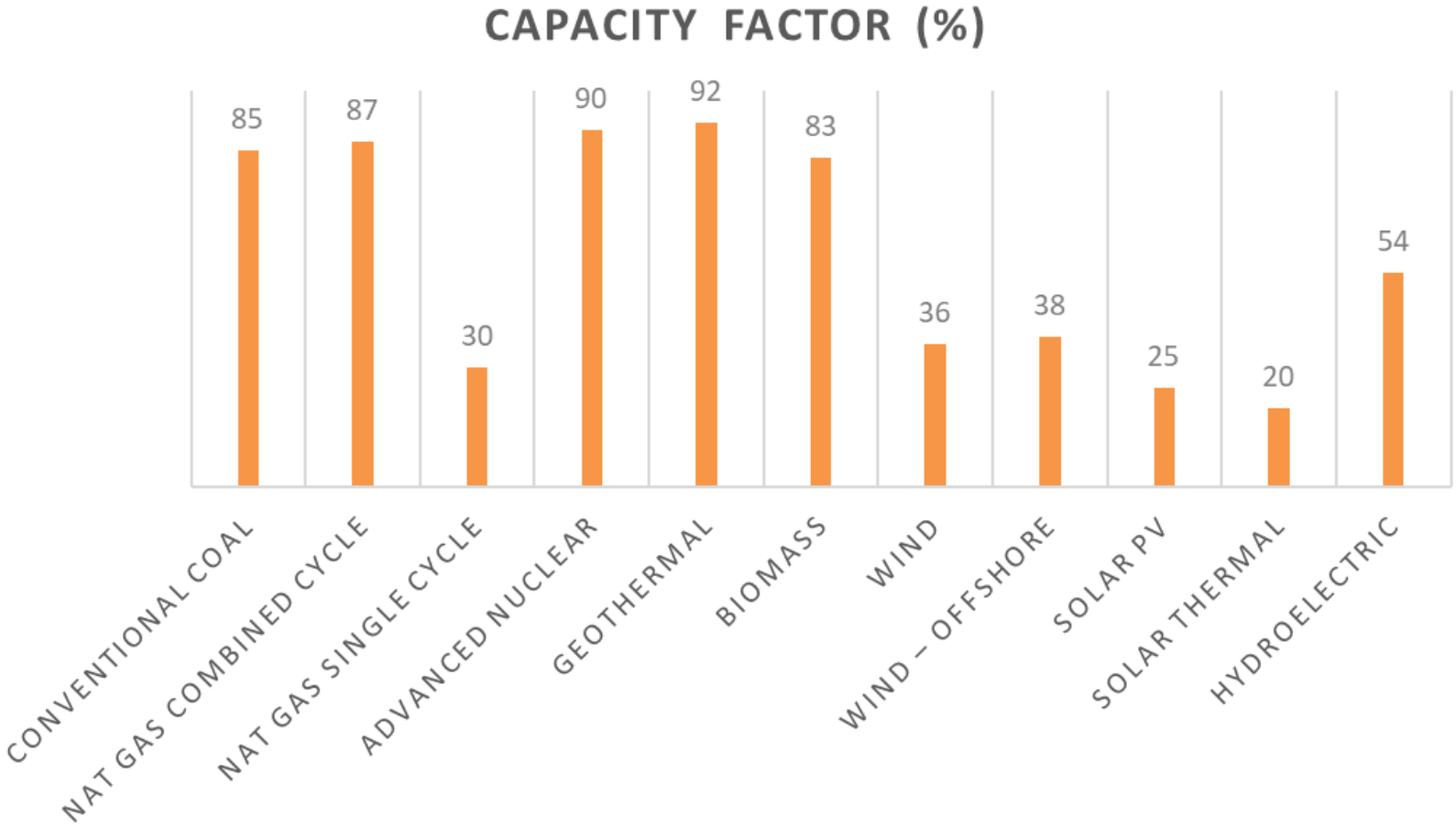
If your customer is producing something and they are.... They want to...

***Below Capacity → MINIMIZE COST***

***At/near Capacity → MAXIMIZE OUTPUT***



# Utilization of generation technologies



Source: EIA Annual Energy Outlook



# Cost per unit – back of the envelope method

$$\begin{array}{c} \$/\text{UNIT} \\ \text{DEPRECIATION} \left\{ \frac{\text{CAPEX} + \text{OPEX}}{\text{LIFETIME (YR)}} \right. \\ \text{---} \\ \text{PRODUCTION} \\ \#/\text{YR} \end{array}$$

The diagram illustrates the back-of-the-envelope method for calculating cost per unit. It features a large blue "\$/UNIT" at the top. Below it, the word "DEPRECIATION" is written in green, followed by a large green curly brace. Inside the brace, the equation  $\frac{\text{CAPEX} + \text{OPEX}}{\text{LIFETIME (YR)}}$  is written in orange. A horizontal line is drawn below this equation. Underneath the line, the word "PRODUCTION" is written in orange, with "#/YR" below it. A callout box with a dollar sign (\$) is connected to "CAPEX", and another callout box with "\$/YR" is connected to "OPEX".



# Questions?

